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# Risk Decomposition for Fund Managers

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## Abstract

This paper describes a methodology extension for decomposing non-linear portfolio risk by fund manager which we refer to as "Manager Component Value-at-Risk". The approach is well suited to funds holding any asset class or instrument type including derivatives. This decomposition approach is additive and fully captures the correlations between instrument returns and thus is well suited for decomposing risk by manager. We provide an example from a representative CTA portfolio that demonstrates superiority of the decomposition approach over other common practices for risk decomposition. The core methodology is implemented in R and made available to readers.

## 1 Introduction

Investment management firms seek to not only measure the Value-of-Risk of their portfolios but also measure the contribution of a sub-manager's positions to this Value-at-Risk. Examples of such funds include (i) large multi-strategy funds that employ multiple traders; large asset management firms such as pension funds, family offices and endowments; (ii) multi-manager 40-act investment funds; (iii) proprietary trading firms and (iv) fund of funds who receive position transparency.

Such a decomposition should be additive across fund sub-managers and fully capture the correlations between instrument returns in the portfolio. An additional preference is that sub-managers rank the positions in their "sub-portfolio" by their net exposure to the most significant market risk factors across the portfolio. Thus a sub-manager can concentrate on the position's in a sub-portfolio that are most significant to the overall VaR rather than those that are netted or hedged across the portfolio.

Through a representative CTA portfolio we illustrate how other decomposition approaches, such as simply measuring the VaR on the sub-manager's positions or incremental VaR [4] based on excluding the sub-portfolio, may yield mis-leading results.

This paper is structured as followed. In the following section, we define the terminology and notation used throughout the paper by revisiting the formulation of parametric delta-gamma VaR. One of the main contributions of this paper is given in Section 2.1, which introduces the non-linear methodology extension for component VaR. The definition of manager component VaR is given in Section 3. Section 4 demonstrates the decomposition approach, highlighting not only the importance of the convexity correction to account for non-linearity in the portfolio loss function, but also the limitations of other sub-manager risk decomposition approaches. A source listing for the implementation of the manager component VaR is given in Section 5. Section 6 concludes.

## 2 Non-linear VaR

The starting point for the non-linear risk methodology is a portfolio whose value  $P(t; R_1, R_2, \dots, R_N)$  is a non-linear function in  $N$  correlated market risk factors  $R_i(t)$  at time  $t$ . The details of how the risk factors are chosen and what they really represent are germane, but for now we simply define them as any liquid and market instrument with respect to which the marginal risk of the portfolio is non-zero and linear. In other words, risk factors mostly exhibit quoted daily closes which are not stale and the portfolio must exhibit a linear factor exposure to each of the market risk factors. Examples include the S&P 500 index for an equity portfolio or crude oil futures in a commodity portfolio. More often than not, however, the instrument itself is treated as the risk factor provided that it is sufficiently liquid and is not a derivative. When the instrument in the portfolio is a derivative, the risk factor is chosen to be the underlying. In this case, the derivative position is represented as a non-linear function of the market risk factor and the linear model for portfolio loss becomes too restrictive.

Introducing the *delta-gamma* approximation [1, 2, 3, 4, 5] under which the portfolio incurs a change of value on the profit and loss (P&L) account due to market movements of the form

$$dP = \sum_{i,j} \underbrace{\Delta_i dR_i}_{\text{delta}} + \frac{1}{2} \underbrace{dR_i \Gamma_{ij} dR_j}_{\text{gamma}}, \quad (1)$$

where the first and second derivatives in the portfolio value with respect to the  $i^{\text{th}}$  risk factor are denoted  $\Delta_i = \frac{\partial P}{\partial R_i}$  and  $\Gamma_{ij} = \frac{\partial^2 P}{\partial R_i \partial R_j}$ . The change in value of the  $i^{\text{th}}$  risk factor over a chosen time period is denoted  $dR_i$ . For linear portfolios, comprised of linear instruments such as stocks, the second (gamma) term may be neglected. Exclusion of the gamma term when the portfolio loss  $-dP$  is non-linear in the risk factors, such as when options are held, leads to convexity errors in the portfolio loss which grow with the size of the derivatives position and the duration of the risk horizon.

Under the parametric delta-gamma approximation the risk factor returns are assumed to be normal. However, the addition of the convexity term in the portfolio loss function renders the portfolio returns non-linear. For mild departures from normality, the VaR of  $dP_t$  over a period  $dt$  and at a confidence level of  $c$  can be estimated from a polynomial expansion in the first four moments of the loss distribution about the moments of the standard normal distribution. This expansion is referred to as a Cornish-Fisher expansion (see pages 284, 298, 317 [5]; [3]) and takes the form

$$\text{VaR}_{c,dt}[dP_t] = - \left( \mu_1 + (z + \frac{1}{6}(z^2 - 1)s + \frac{1}{24}(z^3 - 3z)(\kappa - 3) - \frac{1}{36}(2z^3 - 5z)s^2) \sqrt{\mu_2} \right) \quad (2)$$

where  $z = \Phi^{-1}(1 - c)$  is the inverse standard normal cumulative distribution function  $\Phi(z)$  evaluated at  $1 - c$ .  $c$  is the confidence limit and is typically between 95% and 99% corresponding to the respective 1 in 20 up to the 1 in 100 chance of encountering a severe loss.  $s$  denotes skewness and is expressed in terms of the moments distribution of  $dP_t$  from equation (1) as  $s = \frac{\mu_3}{\mu_2^{3/2}}$ . Similarly,  $\kappa$  denotes kurtosis and is given by  $\frac{\mu_4}{\mu_2^2}$ . For convenience, the first four moments of the distribution of  $dP_t$  are specified here:

$$\mu_1 := \mathbb{E}[dP_t] = \frac{1}{2} \text{tr}(\Gamma \Sigma) \quad (3)$$

$$\mu_2 := \mathbb{E}[dP_t - \mu_1]^2 = \Delta^T \Sigma \Delta + \frac{1}{2} \text{tr}(\Gamma \Sigma)^2 \quad (4)$$

$$\mu_3 := \mathbb{E}[dP_t - \mu_1]^3 = 3\Delta^T \Sigma \Gamma \Sigma \Delta + \text{tr}(\Gamma \Sigma)^3 \quad (5)$$

$$\mu_4 := \mathbb{E}[dP_t - \mu_1]^4 = 12\Delta^T \Sigma (\Gamma \Sigma)^2 \Delta + 3\text{tr}(\Gamma \Sigma)^4 + 3\mu_2^2. \quad (6)$$

## 2.1 Non-linear Component VaR

Linear Component VaR as defined by Jorion (see page 160 of [4]) linearly decomposes the delta-normal VaR into instrument components for the purpose of assessing the contribution of each instrument's risk to the overall portfolio risk. For the delta-normal parametric approach, this computation is readily given since the portfolio loss is expressed as a linear function of the instruments.

When derivative positions are held in the portfolio, no such formula for component VaR is given that includes the convexity adjustment term in the portfolio loss function, and accounts for the non-normal loss distribution resulting from the convexity adjustment term. In order to estimate the component VaR, the convexity term must be separated into additive components attributed to each instrument. The intuitive decomposition approach taken in this paper rests on the observation that the linear component VaR for instrument  $i$  can be expressed in terms of its contribution to the standard deviation of the portfolio loss

$$(\sigma_P^{[i]})^2 = \frac{1}{2} \sum_{k \in K_i} w_i(\Delta_k) (\nabla_{\Delta} \sigma_P)_k \quad (7)$$

where  $\nabla_{\Delta} \sigma_P = 2\Delta^T \Sigma$  is the sensitivity of  $\sigma_P$  to  $\Delta$ ,  $w_i(\Delta_k)$  is the exposure of instrument  $i$  to risk factor  $k$  (or equivalently the contribution of instrument  $i$  to  $\Delta_k$ ), and  $K_i$  is the set of  $k$  indices corresponding to the non-zero terms of  $\mathbf{w}_i(\Delta)$ .

The same is true for the convexity term - the contribution of the  $i^{\text{th}}$  instrument to the convexity component is the  $i^{\text{th}}$  diagonal component of the matrix-matrix product  $w_i(\Gamma) \nabla_{\Gamma} \sigma_P$

$$(\sigma_P^{[i]})^2 = \frac{1}{2} \sum_{k \in K_i} w_i(\Delta_k) (\nabla_{\Delta} \sigma_P)_k + (w_i(\Gamma) \nabla_{\Gamma} \sigma_P)_{kk} \quad (8)$$

where  $w_i(\Gamma)$  is a matrix whose  $(l, m)^{\text{th}}$  elements stores the contribution of instrument  $i$  to  $\Gamma_{l,m}$  and  $\nabla_{\Gamma} \sigma_P = \Sigma \Gamma \Sigma$  is the matrix of sensitivities to  $\Gamma$ , whose  $(l, m)^{\text{th}}$  element is just the sensitivity of  $\sigma_P$  to  $\Gamma_{lm}$ .

Since we have introduced a non-linear loss function, the component VaR is then written in terms of the Cornish-Fisher expansion:

$$\text{VaR}_{c,dt}^{[i]}[dP_t] = - \left[ \mu_1^{[i]} + \left( z + \frac{1}{6}(z^2 - 1)s + \frac{1}{24}(z^3 - 3z)(\kappa - 3) - \frac{1}{36}(2z^3 - 5z)s^2 \right) (\sigma_P^{[i]})^2 / \sigma_P \right], \quad (9)$$

where the  $i^{th}$  instrument's contribution to the first moment of the portfolio loss distribution is

$$\mu_1^{[i]} = \frac{1}{2} \sum_{k \in K_i} (w_i(\Gamma)\Sigma)_{kk}. \quad (10)$$

### 3 Manager Component VaR

The exposition thus far has just considered the contribution of each instrument to the VaR of the portfolio. The extension to Manager Component VaR follows trivially by allocation of instruments to sub-portfolio  $j$ , represented by the set of instrument indexes  $I_j$ , so that

$$\widehat{\text{VaR}}_{c,dt}^{[j]}[dP_t] = - \left[ \hat{\mu}_1^{[j]} + \left( z + \frac{1}{6}(z^2 - 1)s + \frac{1}{24}(z^3 - 3z)(\kappa - 3) - \frac{1}{36}(2z^3 - 5z)s^2 \right) (\hat{\sigma}_P^{[j]})^2 / \sigma_P \right], \quad (11)$$

where

$$\hat{\mu}_i^{[j]} = \frac{1}{2} \sum_{i \in I_j} \mu_1^{[i]}, \quad (12)$$

and

$$(\hat{\sigma}_P^{[j]})^2 = \frac{1}{2} \sum_{i \in I_j} (\sigma_P^{[i]})^2. \quad (13)$$

A key observation here is that if an instrument is net neutral across the entire portfolio then  $\sigma_P^{[i]} \neq 0$  and so the manager component VaR is better interpreted as a relative measure and not an absolute one, since netting and hedging effects across sub-portfolios are not strictly accounted for. In other words, the portfolio may be neutral in an instrument, yet the instrument in the sub-portfolio will contribute to the manager component VaR unless its position is neutral in the sub-portfolio.

To ensure that the sub-manager is able to track the overall effect of the instrument on the portfolio VaR, we rank the instruments in the sub-portfolio manager's portfolio that are associated with the most significant risk factors. In this way, the sub-manager can focus on the risk of the most significant positions in their sub-portfolio that contribute to the overall portfolio VaR. It is also worth noting in passing that even a perfectly delta hedged position will still contribute to the manager component VaR due to the gamma risk.

### 4 Results

The following results demonstrate the application of the non-linear component VaR methodology to a representative portfolio, typical of that held by a CTA. The positions in the derivatives have, however, been exaggerated to highlight the importance of the convexity term. The allocation to sub-manager, here, is arbitrary made for illustrative purposes. Tables 1-3 show the holdings of each of three sub-portfolios, each owned by a sub-manager.

Symbol	Expiry	Description	Sector	Holding	Currency
EC	Sep 2014	EURO FX CURR	Currencies	-27	USD
BP	Sep 2014	BRITISH POUND	Currencies	-52	USD
HO	Sep 2014	HEATING OIL	Energies	-10	USD
CL	Sep 2014	CRUDE OIL	Energies	-10	USD
NG	Sep 2014	HENRY HUB NATURAL GAS	Energies	-10	USD
G	Sep 2014	LONG GILT	Interest Rates	15	GBP
FGBL	Sep 2014	Euro-Bund Futures	Interest Rates	14	EUR

Table 1: This table lists the holdings in sub-portfolio 1.

Table 4 compares the day-ahead delta Component VaR and delta-gamma Component VaR estimates for each instrument in the sub-portfolios at the 99% confidence level. The rank column ranks the importance of the associated risk factor to the overall portfolio VaR. Each symbol appears in descending order of rank. Thus the manager can discern their positions that are most critical to the overall risk of the portfolio as opposed to those positions that net out or are hedged across the entire portfolio.

We observe that when there is a strong component of non-linearity in the VaR, there are significant differences between the two estimates. This holds even when the instruments are linear because the portfolio loss distribution is non-linear under the delta-gamma portfolio loss function.

Table 5 shows the top ten risk factors ranked by their contribution to the overall delta-gamma VaR of the portfolio.

Symbol	Expiry	Description	Sector	Holding	Currency
TY	Sep 2014	10 Year U.S. Treasury Notes	Interest Rates	-26	USD
LH	Oct 2014	LEAN HOGS	Livestock	10	USD
GC	Aug 2014	GOLD	Metals	-7	USD
VG	Sep 2014	DJ EURO STOXX 50	Stock Indices	-30	EUR
ES	Sep 2014	S&P500 EMINI	Stock Indices	50	USD
L	Mar 2015	90DAY STERLING	Interest Rates	45	GBP
ED	Mar 2015	EURODOLLAR	Interest Rates	-16	USD

Table 2: This table lists the holdings in sub-portfolio 2.

Symbol	Expiry	Description	Sector	Holding	Currency
PUT NG 2.5	Oct 2014	HENRY HUB NATURAL GAS	Energies	215	USD
PUT NG 2.25	Sep 2014	HENRY HUB NATURAL GAS	Energies	1600	USD
PUT ES 1270	Sep 2014	S&P500 EMINI	Stock Indices	-170	USD
PUT CL 85	Sep 2014	CRUDE OIL	Energies	82	USD
CALL GC 1740	Aug 2014	GOLD	Metals	2000	USD
PUT NQ 2450	Aug 2014	NASDAQ 100 EMINI	Stock Indices	-196	USD

Table 3: This table lists the holdings in sub-portfolio 3.

Symbol	Expiry	99% Delta-Gamma Component VaR	99% Delta Component VaR	Risk Factor Rank
NG	Sep 2014	\$13,519.09	\$15,849.46	1
CL	Sep 2014	\$15,762.75	\$18,883.80	2
HO	Sep 2014	\$14,737.84	\$17,662.77	4
BP	Sep 2014	\$12,617.50	\$15,002.18	5
EC	Sep 2014	\$11,766.81	\$14,455.78	6
G	Sep 2014	\$3,764.95	\$4,659.97	8
FGBL	Sep 2014	\$3,661.06	\$4,549.75	9
VG	Sep 2014	\$5,627.52	\$6,753.13	7
ED	Mar 2015	\$107.96	\$106.10	11
L	Mar 2015	\$10.34	\$73.86	12
LH	Oct 2014	-\$476.19	-\$608.78	13
TY	Sep 2014	-\$2,055.80	-\$2,665.35	14
ES	Sep 2014	-\$3,545.11	-\$4,181.75	15
GC	Aug 2014	\$4,691.23	\$5,621.43	16
PUT NG 2.25	Sep 2014	\$88,568.48	\$108,096.15	1
PUT CL 85	Sep 2014	\$35,052.87	\$43,922.64	2
PUT NG 2.5	Oct 2014	\$38,985.18	\$46,780.38	3
PUT NQ 2450	Aug 2014	\$1,281.51	-\$66.31	10
PUT ES 1270	Sep 2014	-\$704.78	-\$1,780.56	15
CALL GC 1740	Aug 2014	-\$8,979.55	-\$6,897.13	16
Sum		\$234,393.65	\$286,217.53	
99% Portfolio VaR		\$234,393.65	\$286,217.53	

Table 4: This table compares the component VaRs for each instrument using the Delta and Delta-Gamma methodology. Each symbol is ranked by the contribution of it's associated risk factor to the overall portfolio VaR.

Risk Factor	Expiry	99% Delta-Gamma Risk Factor Component VaR
NG	Sep 2014	\$102,087.57
CL	Sep 2014	\$50,815.62
NG	Oct 2014	\$38,985.18
HO	Sep 2014	\$14,737.84
BP	Sep 2014	\$12,617.50
EC	Sep 2014	\$11,766.81
VG	Sep 2014	\$5,627.52
G	Sep 2014	\$3,764.95
FGBL	Sep 2014	\$3,661.06
NQ	Aug 2014	\$1,281.51

Table 5: This table show the top ten risk factors ranked by their contribution to the delta-gamma VaR of the portfolio.

The comparative results of the three different manager risk decomposition approaches are shown in Table 6. Since the portfolio is composed of sub-portfolios, one approach taken by fund managers is to simply measure the VaR of each sub-portfolio. Clearly this risk measure is not additive across sub-portfolios since it is non-linear. It further suffers from ignoring the effect of correlation between the returns of instruments not in the sub-portfolio. For clarity of exposition, we have dubbed this approach "Independent VaR".

Recall that the incremental VaR measures the difference between the VaR of the portfolio and the VaR of the portfolio without the sub-portfolio. Table 6 shows that removing sub-portfolio 3 has the largest effect on the VaR. We also observe that the VaR excluding sub-portfolio 2, is higher than the portfolio VaR, suggesting that sub-portfolio 2 has an exposure reducing effect. We note, however, that incremental VaR is not additive and it also does not fully capture the effect of correlations between the returns of instruments in the sub-portfolio and the returns of those instruments in the remainder in the portfolio but not in the sub-portfolio. Hence it is difficult to reliably interpret these results.

The Manager Component VaR reveals a different view on the sub-manager's contribution to risk than the other two methods. The Component VaR shows that independent VaR and incremental VaR over and underestimate the contribution of all sub-portfolios to the overall risk respectively. These discrepancies can be explained by the fact that component VaR is fully capturing the effect of correlations between all instrument returns. We further confirm numerically that our derivation of the non-linear component VaR is an additive measure and thus the sum of components equals the delta-gamma VaR estimate given in Table 4.

VaR Methodology	Sub-manager 1	Sub-manager 2	Sub-manager 3	Sum
Independent	\$176,615.25	\$78,558.35	\$179,596.88	\$434,770.48
Incremental	\$15,486.59	-\$823.96	\$75,584.06	\$90,246.69
Component	\$75,830.01	\$4,359.95	\$154,203.70	\$234,393.65

Table 6: This table compares three common approaches for risk decomposition across sub-managers, each using delta-gamma VaR. We confirm numerically that only the Component VaR is additive.

## 5 R Code

The following source listing shows the primary calculation of the manager component VaR. In the listing, the Delta, Gamma and Sigma matrices are assumed to have already been calculated. The implementation assumes that S4 classes are defined for portfolio, manager and instrument. `calcMoments` is a global function that calculates the moments of the portfolio loss distribution. `calcComponentSigma` and `calcComponentMu` are member functions of the instrument class that computes the component variance and mean respectively. The definition of the classes and functions are available to the reader on request.

Listing 1: Source listing for demonstration of the manager component VaR calculation.

```

1  z <- qnorm(0.01)
3  mu <- calcMoments(Delta, Gamma, Sigma)
   k <- mu[4]/mu[2]^2
5  s <- mu[3]/(mu[2]^1.5)
   nabla_delta <- 2*Sigma %*% Delta
7  nabla_gamma <- Sigma%*%Gamma%*%Sigma
   sigma_P <- 0.5*Delta %*%nabla_delta + 0.5*sum(diag(Gamma%*%nabla_gamma))
9
10 for (manager in portfolio.managers){
11   manager.VaR <- 0
12   for (instruments in manager.instruments){
13     for (instrument in instruments){
14       instrument.calcComponentSigma(nabla_delta, nabla_gamma)
15       instrument.calcComponentMu(Gamma, Sigma)
16       instrument.VaR <- -(instrument.mu + (z + 1/6*(z^2-1)*s + 1/24*(z^3-3*z)*(k-3) - 1/36*(2*z^3-5*z)*s^2)*instrument.sigma2/sigma_P)
17       manager.VaR <- manager.Var + instrument.VaR
18     }
19   }
20 }

```

## 6 Conclusion

This paper describes a methodology extension for decomposing non-linear portfolio risk by fund manager which we refer to as "Manager Component Value-at-Risk". The approach is well suited to funds holding any asset class or instrument type including derivatives. This decomposition approach is additive and fully captures the correlations between instrument returns and thus is well suited for decomposing risk by manager. We provide an example from a representative CTA portfolio that demonstrates

superiority of the decomposition approach over other common practices for risk decomposition. The core methodology is implemented in R and is available to readers on request.

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